

# A Message from the Director



In 2002, the publication of Clare County Development Board's Integrated Strategy for Economic Social & Cultural Development represented the first endeavour at long-term strategic planning of service delivery at county level. It built on common challenges and opportunities and was a significant step in terms of increasing co-operation between agencies in the achievement of common goals.

Following the launch of the Integrated Strategy 'Shaping the Future 2002-2012', Clare County Development Board was charged with the statutory task of monitoring the implementation of the strategic actions. Over the past three years, significant progress has been achieved through an integrated service model in the delivery and progression of many of those strategic actions.

Following an extensive consultation process, the Board is confident that the priority actions, identified in this Review, reflect the key tasks to be achieved in order to ensure that the County keeps abreast of best practice in an ever-changing environment.

As part of the Review, a number of new priority actions for the period 2006-2008 were adopted by Clare County Development Board so as to ensure that the CDB Integrated Strategy is relevant. Specific agencies committed themselves to leading on specific actions. The Review incorporates the operational plans for each of the actions and identifies the annual steps and targets. This will facilitate future monitoring of implementation.

I wish to express my thanks to members of the six Implementation Groups and the Board for their support and co-operation in completing this Review process. I would like to acknowledge the assistance provided by the Department of Environment, Heritage & Local Government and other Departments and my own staff in Community & Enterprise Directorate.

A handwritten signature in blue ink, appearing to read 'Tom Coughlan', written over a circular stamp or seal.

**Tom Coughlan**  
Director of Community & Enterprise